



## SEWERAGE AND WATER BOARD OF NEW ORLEANS

### Inter-Office Memorandum

**Date:** November 28, 2018

**To:** Budget Committee

**From:** Yvette Downs, Chief Financial Officer

**Re:** 2019 Capital and Operation and Maintenance Budgets.

Please find a detailed copy of the 2019 Operations and Maintenance Budget for the Water, Sewer, and Drainage Systems.

Also, find the 2019 Recommended Capital Budget Expenditures Funded and Non-Funded.

This memo places emphasis on showing what the financial revenue projections for Operations and maintenance are for each system for the upcoming year of 2019 and the corresponding Operating Expenses that the Revenue will be used to cover.

The recommended budget will be placed on the December 2018 Finance Committee and Full Board agenda for your consideration. Each department's budget and funds to finance it are as follows:

#### **Proposed 2014 Operating Budget**

Water Revenues	\$ 105,788,647
Sewerage Revenues	128,894,921
Drainage Revenues	61,278,586
<b>Total</b>	<b>\$ 295,962,154</b>

Water Expenses	\$ 83,225,273
Sewerage Expenses	92,172,009
Drainage Expenses	56,095,242
<b>Total</b>	<b>\$ 231,492,524</b>

Thank you for your time and dedication to the Sewerage and Water Board.



## SEWERAGE AND WATER BOARD OF NEW ORLEANS

### Inter-Office Memorandum

#### Proposed 2019 Capital Budget

Programs <b>Funded:</b>	<b>2019 Expenditures</b>
JIRR (FEMA)	\$ 24,031,828
HMGP	25,944,398
FEMA (Sewer)	2,274,880
<b>Subtotal</b>	<b>\$ 52,251,106</b>
<hr/>	
<b>Non-Funded:</b>	
Consent Decree	38,832,659
JIRR (Non-FEMA)	9,387,755
Drainage	
JIRR (Non-FEMA)	17,719,284
Water	
SELA	11,000,000
Other	10,000,000
Ongoing Projects	27,925,266
<b>Subtotal</b>	<b>\$ 114,864,964</b>
<b>Total 2019 Capital Expenditure Request</b>	<b>\$ 167,116,070</b>



# **Sewerage & Water Board of New Orleans**

## **Capital Improvement Program Budget (2019 - 2028)**



# **Sewerage & Water Board of New Orleans**

## **Capital Improvement Program Budget (2019 - 2028)**

System	Category	Project Description		ID#	Citywide	SWB	Necessary	\$ 1,000,000	\$ 1,000,000	\$ 6,055,000	\$ 6,055,000	\$ 5,055,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 48,365,000	
		147	Combo	Equipment	Vehicle replacement (large trucks, cranes, etc.)	810-01	Citywide	SWB	Necessary	\$ 1,000,000	\$ 1,000,000	\$ 6,055,000	\$ 6,055,000	\$ 5,055,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 48,365,000	
148	Combo	Equipment	Heavy construction equipment replacement such as excavators, backhoes, cranes, front end loaders, etc.		810-02	Citywide	SWB	Necessary	\$ 1,000,000	\$ 1,000,000	\$ 8,000,000	\$ 8,000,000	\$ 8,000,000	\$ 8,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 55,000,000
159	Combo	Equipment	Purchase of Water Meters		823-01	Central Yard	SWB	Necessary	\$ 2,000,000	\$ 2,000,000	\$ 2,507,000	\$ 2,735,000	\$ 2,030,000	\$ 3,333,000	\$ 3,666,000	\$ 4,032,000	\$ 4,435,000	\$ 4,878,500	\$ 5,000,000	\$ 35,881,500	
160	Combo	Equipment	Furnishing brass water service fittings, meter boxes, and meter box parts	824-00	Central Yard	SWB	Necessary	\$ 1,500,000	\$ 1,500,000	\$ 2,168,000	\$ 2,168,000	\$ 2,168,000	\$ 2,168,000	\$ 2,168,000	\$ 2,168,000	\$ 2,168,000	\$ 2,168,000	\$ 2,168,000	\$ 2,168,000	\$ 21,012,000	
161	Combo	Equipment	Automated Meter Infrastructure		825-00	Citywide	SWB	Urgent	\$ 2,615,350	\$ 8,000,000	\$ 12,000,000	\$ 17,000,000	\$ 8,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 47,085,850	
174	Combo	Software	Verint Script Software	843-14	Citywide	SWB	Urgent	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	
179	Combo	Hardware	PC's and peripherals		843-24	Citywide	SWB	Necessary	\$ 471,000	\$ 261,000	\$ 391,000	\$ 290,750	\$ 287,000	\$ 381,750	\$ 268,000	\$ 217,750	\$ 368,000	\$ 402,000	\$ 8,386,250		
184	Combo	Facilities	Green Infrastructure Project	879	Citywide	SWB	Necessary	\$ 843,650	\$ 550,000	\$ 600,000	\$ 600,000	\$ 650,000	\$ 650,000	\$ 700,000	\$ 700,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 6,793,650		
Total Non-Funded Projects								\$ 114,864,966.00	\$ 141,458,528.00	\$ 124,172,078.00	\$ 77,715,873.00	\$ 48,638,000.00	\$ 33,830,750.00	\$ 32,773,000.00	\$ 30,775,750.00	\$ 22,274,500.00	\$ 21,650,000.00	\$ 648,153,445.00			
Grand Total for Funded and Non-Funded Projects								\$ 167,116,072.00	\$ 196,430,528.00	\$ 165,932,078.00	\$ 94,536,177.00	\$ 55,008,300.00	\$ 36,090,750.00	\$ 33,958,000.00	\$ 32,340,750.00	\$ 22,749,500.00	\$ 22,090,000.00	\$ 816,252,155.00			

**SEWERAGE & WATER BOARD  
OF NEW ORLEANS**



**RECOMMENDED 2019 OPERATING BUDGET**

**Sewerage & Water Board of New Orleans**  
**2019 Recommended Operating Budget**  
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**Sewerage and Water Board of New Orleans 2019 Operating Budget By System**

	<b>A</b>	<b>B</b>	<b>C</b>	<b>D</b>
	Water	Sewerage	Drainage	Total
<b>Operating Revenues:</b>				
1    Revenues from Charges	\$ 104,392,601	\$ 127,765,847	\$ -	\$ 232,158,448
2    Other Operating Revenues	\$ 565,047	\$ 526,988	\$ -	\$ 1,092,035
3    Adjustment for Uncollectible Accounts	\$ (1,775,000)	\$ (2,172,000)	\$ -	\$ (3,947,000)
<b>4    Total Operating Revenues</b>	<b>\$ 103,182,648</b>	<b>\$ 126,120,835</b>	<b>\$ -</b>	<b>\$ 229,303,483</b>
<b>Operating Expenses:</b>				
5    Operating & Maintenance Expenses	\$ 83,225,273	\$ 92,172,009	\$ 56,095,242	\$ 231,492,524
6    Depreciation & Allowances Expenses (non- cash)	\$ 15,957,000	\$ 22,360,000	\$ 21,550,000	\$ 59,867,000
7    Pension Liability Adjustment Expenses (non-cash)	\$ 3,333,333	\$ 3,333,334	\$ 3,333,333	\$ 10,000,000
<b>8    Total Operating Expense</b>	<b>\$ 102,515,606</b>	<b>\$ 117,865,343</b>	<b>\$ 80,978,575</b>	<b>\$ 301,359,524</b>
<b>9    Net Operating Income</b>	<b>\$ 667,042</b>	<b>\$ 8,255,493</b>	<b>\$ (80,978,575)</b>	<b>\$ (72,056,040)</b>
<b>Non-Operating Revenues (Expenses)</b>				
10   Tax Revenues	\$ -	\$ -	\$ 60,354,046	\$ 60,354,046
11   Interest Income	\$ -	\$ -	\$ -	\$ -
12   Other Non-Operating Revenues	\$ 1,249,075	\$ 512,545	\$ 19,924	\$ 1,781,544
13   FEMA Expense Reimbursement	\$ 1,356,924	\$ 2,261,541	\$ 904,616	\$ 4,523,081
<b>14   Total Non-Operating Revenues</b>	<b>\$ 2,605,999</b>	<b>\$ 2,774,086</b>	<b>\$ 61,278,586</b>	<b>\$ 66,658,671</b>
<b>Non-Operating Expenses:</b>				
15   Interest Expense - Series 2011 Bonds	\$ -	\$ 61,513	\$ -	\$ 61,513
16   Interest Expense - Series 2014 Bonds	\$ 4,900,000	\$ 5,142,450	\$ 213,550	\$ 10,256,000
17   Interest Expense - Series 2015 Bonds	\$ 4,919,550	\$ 55,000,000	\$ -	\$ 9,919,550
18   LADEQ Loan	\$ -	\$ -	\$ -	\$ -
19   Go Zone Interest Expense	\$ -	\$ -	\$ -	\$ -
20   Capitalized Interest	\$ (9,819,550)	\$ (10,203,963)	\$ (213,550)	\$ (20,237,063)
<b>21   Total Non-Operating Expenses</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>22   Net Income</b>	<b>\$ 3,273,041</b>	<b>\$ 11,029,579</b>	<b>\$ (19,699,989)</b>	<b>\$ (5,397,369)</b>
<b>Debt Service</b>				
23   Net Income	\$ 3,273,041	\$ 11,029,579	\$ (19,699,989)	\$ (5,397,369)
24   Depreciation & Allowances Expenses (non- cash)	\$ 15,957,000	\$ 22,360,000	\$ 21,550,000	\$ 59,867,000
25   Pension Liability Adjustment Expenses (non-cash)	\$ 3,333,333	\$ 3,333,334	\$ 3,333,333	\$ 10,000,000
26   Cash Available for Debt Service	\$ 22,563,374	\$ 36,722,913	\$ 5,183,344	\$ 64,469,631
27   Debt Service Principal/Interest	\$ 13,333,550	\$ 23,139,057	\$ 2,028,550	\$ 38,501,157
<b>28   Cash Available After Debt Service</b>	<b>\$ 9,229,824</b>	<b>\$ 13,583,856</b>	<b>\$ 3,154,794</b>	<b>\$ 25,968,474</b>

**Sewerage and Water Board of New Orleans**  
**2019 Operating Budget**  
**Comparisons of 2017 Budget, 2018 Budget, 2019**  
**Budget**

	A 2017 Budget	B 2018 Budget	C 2019 Budget
<b>Operating Revenues:</b>			
1    Revenues from Charges	\$ 208,259,600	\$ 234,584,616	\$ 232,158,448
2    Other Operating Revenues	\$ 5,575,200	\$ 4,397,477	\$ 1,092,035
3    Total Operating Revenues	<u>\$ 213,834,800</u>	<u>\$ 238,982,093</u>	<u>\$ 233,250,483</u>
<b>Operating Expenses:</b>			
4    Operating & Maintenance Expenses	\$ 189,060,446	\$ 232,775,334	\$ 231,492,524
5    Depreciation & Allowances Expenses (non- cash)	\$ 63,087,793	\$ 59,867,000	\$ 59,867,000
6    Pension Liability Adjustment Expenses (non-cash)	\$ 21,000,000	\$ 10,000,000	\$ 10,000,000
7    Total Operating Expenses	<u>\$ 273,148,239</u>	<u>\$ 302,642,334</u>	<u>\$ 301,359,524</u>
8    Net Operating Income	\$ (59,313,439)	\$ (63,660,241)	\$ (68,109,041)
<b>Non-Operating Revenues</b>			
9    Tax Revenues	\$ 53,966,337	\$ 53,966,337	\$ 60,354,046
10   Interest Income	\$ 1,350,200	\$ 1,384,981	\$ -
11   Other Non-Operating Revenues	\$ 1,841,600	\$ 3,065,709	\$ 1,781,544
12   FEMA Expense Reimbursement	\$ 4,390,134	\$ 3,292,601	\$ 4,523,081
13   Total Non-Operating Revenues and FEMA	<u>\$ 61,548,271</u>	<u>\$ 61,709,627</u>	<u>\$ 66,658,671</u>
<b>Non-Operating Expenses:</b>			
14   Interest Expense - Series 2011 Bonds	\$ -	\$ 65,607	\$ 61,513
15   Interest Expense - Series 2014 Bonds	\$ 11,833,875	\$ 11,033,800	\$ 10,256,000
16   Interest Expense - Series 2015 Bonds	\$ 9,940,550	\$ 9,940,550	\$ 9,919,550
17   LADEQ Loan	\$ 69,663	\$ -	\$ -
18   Go Zone Interest Expense	\$ 2,328,488	\$ -	\$ -
19   Capitalized Interest	\$ (21,774,425)	\$ (20,974,350)	\$ (20,237,063)
20   Total Non-Operating Expenses	<u>\$ 2,398,151</u>	<u>\$ 65,607</u>	<u>\$ -</u>
21   Net Income	<u><u>\$ (163,319)</u></u>	<u><u>\$ (2,016,220)</u></u>	<u><u>\$ (1,450,370)</u></u>

**Sewerage and Water Board of New Orleans**  
**Key Metrics for 2019 Operating Budget**

	Water	Sewer	Drainage	Total
<b>Cash Generated From Operations</b>				
1 Net Income	\$ 3,273,041	\$ 11,029,579	\$ (19,699,989)	\$ (5,397,369)
2 Plus Depreciation and Allowances	\$ 15,957,000	\$ 22,360,000	\$ 21,550,000	\$ 59,867,000
3 Post Retirement Medical Expenses	\$ 3,333,333	\$ 3,333,334	\$ 3,333,333	\$ 10,000,000
4 Less Capitalized Interest	\$ (9,819,550)	\$ (10,203,963)	\$ (213,550)	\$ (20,237,063)
5 Bond Principal Payments	\$ 3,575,000	\$ 11,510,000	\$ 1,815,000	\$ 16,900,000
<b>6 Total Cash Generated From Operations</b>	<b>\$ 16,318,824</b>	<b>\$ 38,028,950</b>	<b>\$ 6,784,794</b>	<b>\$ 61,132,568</b>
7 Total Operating Revenue	\$ 103,182,648	\$ 126,120,835	\$ -	\$ -
8 Total Other Operating Revenue	\$ 2,605,999	\$ 2,774,086	\$ 61,278,586	\$ 61,278,586
<b>9 Total Revenue</b>	<b>\$ 105,788,647</b>	<b>\$ 128,894,921</b>	<b>\$ 61,278,586</b>	<b>\$ 61,278,586</b>
<b>10 Operating and Maintenance Expense</b>	<b>\$ 83,225,273</b>	<b>\$ 92,172,009</b>	<b>\$ 56,095,242</b>	<b>\$ 56,095,242</b>
<b>11 Cash Available for Debt Service</b>	<b>\$ 22,563,374</b>	<b>\$ 36,722,912</b>	<b>\$ 5,183,344</b>	<b>\$ 5,183,344</b>
<b>Debt Service Coverage</b>				
12 Net Operating Income	\$ 667,042	\$ 8,255,493	\$ -	\$ -
13 Other Non-Operating Revenues	\$ 2,605,999	\$ 2,774,086	\$ -	\$ -
14 Depreciation and Allowances	\$ 15,957,000	\$ 22,360,000	\$ -	\$ -
15 Post Retirement Medical Expenses	\$ 3,333,333	\$ 3,333,334	\$ -	\$ -
<b>16 Cash Available for Debt Service</b>	<b>\$ 22,563,374</b>	<b>\$ 36,722,913</b>	<b>\$ -</b>	<b>\$ -</b>
17 Debt Service (Principal and Interest)	\$ 13,333,550	\$ 23,139,057	\$ -	\$ -
<b>18 Debt Service Coverage Times</b>	<b>1.69</b>	<b>1.59</b>	<b>1.59</b>	<b>1.59</b>

**Sewerage and Water Board 2019**  
**Operating and Maintenance Expense Summary**  
**By Division and System**

Division	A	B	C	D	2019
	Water	Sewerage	Drainage	Recommended	
1 Executive Director	\$ 753,632	\$ 932,328	\$ 421,490	\$ 2,107,450	
2 Special Counsel	\$ 924,986	\$ 1,393,311	\$ 868,324	\$ 3,186,621	
3 Security	\$ 5,919,286	\$ 5,919,286	\$ 2,959,643	\$ 14,798,214	
5 Communications	\$ 472,894	\$ 472,894	\$ 236,447	\$ 1,182,235	
6 Administration	\$ 6,977,792	\$ 6,977,792	\$ 3,488,896	\$ 17,444,481	
7 General Supt./Operations	\$ 51,431,382	\$ 52,897,371	\$ 41,857,894	\$ 146,186,647	
8 Chief Financial Officer	\$ 12,434,400	\$ 16,534,069	\$ 4,333,596	\$ 33,302,065	
9 Deputy General Supt./Construction	\$ 2,712,103	\$ 5,171,374	\$ 2,721,677	\$ 10,605,153	
10 Logistics	\$ 6,565,343	\$ 6,627,298	\$ 3,875,605	\$ 17,068,246	
11 Overhead	\$ (4,966,544)	\$ (4,753,714)	\$ (4,668,330)	\$ (14,388,588)	
12 Total Operating & Maintenance	\$ 83,225,273	\$ 92,172,009	\$ 56,095,242	\$ 231,492,524	
13 Debt Service	\$ 1,333,550	\$ 23,139,057	\$ 2,028,550	\$ 26,501,157	
14 Depreciation	\$ 15,957,000	\$ 22,360,000	\$ 21,550,000	\$ 59,867,000	
15 OPEB Liability	\$ 3,333,333	\$ 3,333,334	\$ 3,333,333	\$ 10,000,000	
16 Total Expense	\$ 103,849,156	\$ 141,004,400	\$ 83,007,125	\$ 327,860,681	

**Sewerage and Water Board of New Orleans**  
**2019**  
**Operating and Maintenance Expense Detail**  
**by Department and System**

Code	Department	Water	Sewerage	Drainage	Total
<b>I. Executive Director</b>					
0010	Executive Director	\$ 268,045	\$ 446,741	\$ 178,696	\$ 893,482
0250	Board Relations	\$ 88,522	\$ 88,522	\$ 44,261	\$ 221,306
0260	Records Management	\$ 73,488	\$ 73,488	\$ 36,744	\$ 183,720
0082	Internal Audit	\$ 323,577	\$ 323,577	\$ 161,788	\$ 808,942
<b>Total Executive Director</b>		<b>\$ 753,632</b>	<b>\$ 932,328</b>	<b>\$ 421,490</b>	<b>\$ 2,107,450</b>
<b>II. Special Counsel</b>					
0020	Legal Department	\$ 702,486	\$ 1,170,811	\$ 468,324	\$ 2,341,621
0022	Customer Review Officer	\$ 72,500	\$ 72,500	-	\$ 145,000
0966	Drainage Damage Claims	\$ -	\$ -	\$ 400,000	\$ 400,000
0967	Water Damage Claims	\$ 150,000	\$ -	-	\$ 150,000
0968	Sewerage Damage Claims	\$ -	\$ 150,000	-	\$ 150,000
<b>Total Special Counsel</b>		<b>\$ 924,986</b>	<b>\$ 1,393,311</b>	<b>\$ 868,324</b>	<b>\$ 3,186,621</b>
<b>III. Security</b>					
0011	Security Department	\$ 1,910,694	\$ 1,910,694	\$ 955,347	\$ 4,776,734
0055	Office of Emergency Management	\$ 325,197	\$ 325,197	\$ 162,598	\$ 812,992
0081	Office of Risk Management	\$ 1,002,925	\$ 1,002,925	\$ 501,463	\$ 2,507,313
0944	Fleet Liability	\$ 140,000	\$ 140,000	\$ 70,000	\$ 350,000
0960	General Insurance	\$ 1,250,000	\$ 1,250,000	\$ 625,000	\$ 3,125,000
9550	Worker's Compensation	\$ 53,200	\$ 53,200	\$ 26,600	\$ 133,000
9960	Temporary Total Disability	\$ 900,600	\$ 900,600	\$ 450,300	\$ 2,251,500
9961	Permanent Partial Disability	\$ 268,360	\$ 268,360	\$ 134,180	\$ 670,900
9962	Permanent Total Disability	\$ 68,310	\$ 68,310	\$ 34,155	\$ 170,775
<b>Total Security</b>		<b>\$ 5,919,286</b>	<b>\$ 5,919,286</b>	<b>\$ 2,959,643</b>	<b>\$ 14,798,214</b>

**Sewerage and Water Board of New Orleans**  
**2019**  
**Operating and Maintenance Expense Detail**  
**by Department and System**

Code	Department	Water	Sewerage	Drainage	Total
<b>IV. <u>Continuous Improvement</u></b>					
0012	<b>Continuous Improvement</b>	\$ -	\$ -	\$ -	\$ -
	<b><u>Total Continuous Improvement</u></b>	\$ -	\$ -	\$ -	\$ -
<b>V. <u>Communications</u></b>					
0013	Communications	\$ 423,624	\$ 423,624	\$ 211,812	\$ 1,059,060
0030	Community Relations	\$ 49,270	\$ 49,270	\$ 24,635	\$ 123,175
	<b><u>Total Communications</u></b>	\$ 472,894	\$ 472,894	\$ 236,447	\$ 1,182,235
<b>VI. <u>Administration</u></b>					
0050	Office of Equal Employment Opportunity	\$ 113,636	\$ 113,636	\$ 56,818	\$ 284,089
	<b><u>Total EEO</u></b>	\$ 113,636	\$ 113,636	\$ 56,818	\$ 284,089
<b><u>Personnel Administration</u></b>					
0200	Human Resource Administration	\$ 158,948	\$ 158,948	\$ 79,474	\$ 397,371
0210	Recruitment & Classifications	\$ 441,348	\$ 441,348	\$ 220,674	\$ 1,103,369
0220	Medical Operations	\$ 44,000	\$ 44,000	\$ 22,000	\$ 110,000
0230	Training	\$ 216,794	\$ 216,794	\$ 108,397	\$ 541,984
0240	Benefits Administration	\$ 93,867	\$ 93,867	\$ 46,934	\$ 234,668
0982	United Way Fund Raising Campaign	\$ -	\$ -	\$ -	\$ -
	<b><u>Total Personnel Administration</u></b>	\$ 954,957	\$ 954,957	\$ 477,478	\$ 2,387,392

**Sewerage and Water Board of New Orleans**  
**2019**  
**Operating and Maintenance Expense Detail**  
**by Department and System**

Code	Department	Water	Sewerage	Drainage	Total
<b>Payroll Related</b>					
9300	Hospitalization - Board's Contribution	\$ 5,109,200	\$ 5,109,200	\$ 2,554,600	\$ 12,773,000
9350	Employee Life Ins Contributions	\$ -	\$ -	\$ -	\$ -
9500	LUTA (Unemployment Tax)	\$ -	\$ -	\$ -	\$ -
9999	Terminal Leave	\$ 800,000	\$ 800,000	\$ 400,000	\$ 2,000,000
<b><u>Total Payroll Related</u></b>		<b>\$ 5,909,200</b>	<b>\$ 5,909,200</b>	<b>\$ 2,954,600</b>	<b>\$ 14,773,000</b>
<b><u>Total Administration</u></b>					
		\$ 6,977,792	\$ 6,977,792	\$ 3,488,896	\$ 17,444,481
<b>vn. General Superintendent/Operations</b>					
1000	General Superintendent	\$ 132,210	\$ 220,350	\$ 88,140	\$ 440,699
<b><u>Total General Superintendent</u></b>		<b>\$ 132,210</b>	<b>\$ 220,350</b>	<b>\$ 88,140</b>	<b>\$ 440,699</b>
<b><u>Operations - Drainage Pumping</u></b>					
2100	Superintendent - Drainage Pumping	\$ -	\$ -	\$ 16,339,023	\$ 16,339,023
2200	Central Control	\$ -	\$ -	\$ 1,189,813	\$ 1,189,813
2300	Drainage Pumping Supervisor	\$ -	\$ -	\$ 1,019,430	\$ 1,019,430
2301	Unmanned DPS Maintenance	\$ -	\$ -	\$ 261,670	\$ 261,670
2302	DPS Maintenance - Employees	\$ -	\$ -	\$ 427,159	\$ 427,159
2310	Old City	\$ -	\$ -	\$ 4,096,851	\$ 4,096,851
2311	Station #1	\$ -	\$ -	\$ 130,070	\$ 130,070
2312	Station #2	\$ -	\$ -	\$ 8,500	\$ 8,500
2313	Station #3	\$ -	\$ -	\$ 13,125	\$ 13,125
2314	Station #4	\$ -	\$ -	\$ 50,760	\$ 50,760
2315	Station #5	\$ -	\$ -	\$ 31,400	\$ 31,400

**Sewerage and Water Board of New Orleans**  
**2019**  
**Operating and Maintenance Expense Detail**  
**by Department and System**

<b>Code</b>	<b>Department</b>	<b>Water</b>	<b>Sewerage</b>	<b>Drainage</b>	<b>Total</b>
2316	Station #6	\$ - \$	- \$	283,200 \$	283,200
2317	Station #7	\$ - \$	- \$	100,450 \$	100,450
2319	Station #19	\$ - \$	- \$	180,600 \$	180,600
2320	Algiers Drainage Operations	\$ - \$	- \$	956,136 \$	956,136
2321	Station #11	\$ - \$	- \$	492,271 \$	492,271
2330	Unmanned Drainage Stations	\$ - \$	- \$	1,013,751 \$	1,013,751
2331	Citrus #10	\$ - \$	- \$	40,100 \$	40,100
2332	Station #12	\$ - \$	- \$	4,940 \$	4,940
2333	Grant	\$ - \$	- \$	80,100 \$	80,100
2334	Jahncke #14	\$ - \$	- \$	120,200 \$	120,200
2335	Intra-Coastal #15	\$ - \$	- \$	310,100 \$	310,100
2336	St. Charles #16	\$ - \$	- \$	55,260 \$	55,260
2337	Elaine	\$ - \$	- \$	11,100 \$	11,100
2338	Maxent #18	\$ - \$	- \$	20,000 \$	20,000
2339	Dwyer	\$ - \$	- \$	75,000 \$	75,000
2340	Carrollton Frequency Changer	\$ - \$	- \$	70,570 \$	70,570
2341	AMID Drainage Pumping Station	\$ - \$	- \$	22,700 \$	22,700
2342	I-10 Underpass DPS	\$ - \$	- \$	83,900 \$	83,900
2343	Pritchard DPS	\$ - \$	- \$	20,000 \$	20,000
2347	Station D	\$ - \$	- \$	998,000 \$	998,000
2348	Underpass Station	\$ - \$	- \$	17,400 \$	17,400
2350	Permanent Pump Station Operation	\$ - \$	- \$	2,500,000 \$	2,500,000
<b><u>Total Drainage Pumping</u></b>		\$ - \$	- \$	<b>31,023,579 \$</b>	<b>31,023,579</b>

**Sewerage and Water Board of New Orleans**  
**2019**  
**Operating and Maintenance Expense Detail**  
**by Department and System**

Code	Department	Water	Sewerage	Drainage	Total
<b><u>Sewerage Pumping</u></b>					
2400	Sewerage Pumping Supervisor	\$ - \$	1,487,235 5	- \$	1,487,235
2401	Sewer PS Maintenance - Employees	\$ - \$	203,788 \$	- \$	203,788
2411	Station A	\$ - \$	730,450 \$	- \$	730,450
2412	Automatic Stations-Algiers	\$ - \$	298,872 5	- \$	298,872
2413	Maintenance Sewer Stations-Algiers	\$ - \$	110,847 5	- \$	110,847
2430	Automatic Stations	\$ - \$	848,722 5	- \$	848,722
<b><u>Total Sewerage Pumping</u></b>		\$ - \$	3,679,914 \$	- \$	3,679,914
3000	Chief of Operations	\$ 35,792 5	59,653 \$	23,861 \$	119,306
		\$ 35,792 \$	59,653 5	23,861 \$	119,306
 <b><u>Water Pumping and Power</u></b>					
3100	Superintendent	\$ 552,407 \$	920,678 5	368,271 \$	1,841,356
3102	Shift Employees N.O. River Intake	\$ 938,871 5	- 5	- \$	938,871
3103	Intake Maintenance/N.O. River Station	\$ 152,901 \$	- \$	- \$	152,901
3111	Boiler Operations	\$ 411,427 \$	411,427 \$	205,714 \$	1,028,568
3112	Boiler Room Maintenance Employees	\$ 316,164 \$	316,164 \$	158,082 \$	790,409
3113	Drainage High Pressure Gas	\$ - \$	- 5	1,500,000 \$	1,500,000
3114	Water High Pressure Gas	\$ 5,250,000 \$	- \$	- \$	5,250,000
3115	Sewer High Pressure Gas	\$ - \$	1,250,000 \$	- \$	1,250,000
3130	Pumping Operations	\$ 1,415,738 5	- \$	- \$	1,415,738
3131	Water Pumping Maintenance Personnel	\$ 155,512 5	- 5	- \$	155,512
3135	Steam Turbine Generators	\$ 371,261 \$	371,261 \$	185,630 \$	928,152
3136	Gas Turbine Generators	\$ 136,178 5	136,178 \$	68,089 5	340,444
3137	Maintenance Employees for Generators	\$ - \$	277,470 5	277,470 5	554,939
3150	Station C	\$ - \$	909,564 \$	- 5	909,564
3151	Minor Maintenance Employees Station C	\$ - \$	508,199 \$	- 5	508,199
3152	Materials & Supplies-O&M Algiers Station	\$ 409,291 \$	- 5	- 5	409,291
<b><u>Total Water Pumping &amp; Power</u></b>		\$ 10,109,749 \$	5,100,940 5	2,763,255 \$	17,973,944

**Sewerage and Water Board of New Orleans**  
**2019**  
**Operating and Maintenance Expense Detail**  
**by Department and System**

Code	Department	Water	Sewerage	Drainage	Total
<b><u>Purification</u></b>					
3200	Superintendent	\$ 294,435	- \$	- \$	\$ 294,435
3210	Laboratory	\$ 1,209,680	- 5	- \$	\$ 1,209,680
3220	Carrollton (Supervisor)	\$ 283,162	- \$	- \$	\$ 283,162
3221	Chemical House	\$ 656,489	- \$	- 5	\$ 656,489
3222	Dorr Unit	\$ 220,990	- \$	- \$	\$ 220,990
3223	Maintenance and Relief-MWP	\$ 670,563	- 5	- 5	\$ 670,563
3224	Chemicals (New Orleans)	\$ 5,393,100	- 5	- 5	\$ 5,393,100
3225	Reservoir Washing-Labor	\$ - 5	- \$	- 5	-
3226	Sycamore Filters	\$ 842,899	- 5	- 5	\$ 842,899
3227	Mtce Employees/Sycamore Filters	\$ 773,344	- \$	- \$	\$ 773,344
3228	Mtce Employees/Claiborne Filters	\$ 137,744	- \$	- 5	\$ 137,744
3229	Claiborne Filters	\$ 493,286	- \$	- \$	\$ 493,286
3231	Water Tower	\$ 15,450	- \$	- \$	\$ 15,450
3240	Algiers (Supervisor)	\$ 172,234	- \$	- \$	\$ 172,234
3241	Maintenance & Relief-AWP	\$ 561,479	- \$	- \$	\$ 561,479
3242	Head House	\$ 624,811	- \$	- \$	\$ 624,811
3243	Filter #2	\$ 451,116	- 5	- \$	\$ 451,116
3244	Chemicals (Algiers)	\$ 749,000	- \$	- \$	\$ 749,000
<b><u>Total Purification</u></b>		\$ 13,549,782	- 5	- \$	\$ 13,549,782
<b><u>Sewerage Treatment</u></b>					
3300	Superintendent Sewerage Treatment	\$ -	\$ 14,611,095	- \$	\$ 14,611,095
<b><u>Total Superintendent Sewerage Treatment</u></b>		\$ -	\$ 14,611,095	- 5	\$ 14,611,095
<b><u>Total Operations</u></b>		\$ 23,827,533	\$ 23,671,951	\$ 33,898,835	\$ 81,398,319

**Sewerage and Water Board of New Orleans**  
**2019**  
**Operating and Maintenance Expense Detail**  
**by Department and System**

Code	Department	Water	Sewerage	Drainage	Total
<b><u>Facility Maintenance</u></b>					
4000	Chief of Facility Maintenance	\$ 107,906	\$ 179,843	\$ 71,937	\$ 359,685
4100	Electrical Maintenance Superintendent	\$ 398,986	\$ 664,977	\$ 265,991	\$ 1,329,954
4110	Outside System	\$ 247,336	\$ 412,227	\$ 164,891	\$ 824,454
4120	In Plant System	\$ 238,454	\$ 397,423	\$ 158,969	\$ 794,845
4130	Communications	\$ 238,527	\$ 397,545	\$ 159,018	\$ 795,089
4260	Plant Maintenance	\$ 1,164,502	\$ 1,940,836	\$ 776,334	\$ 3,881,672
4270	Meter Repairs	\$ 350,529	\$ 350,529	-	\$ 701,058
4300	Mechanical Maintenance Superintendent	\$ 515,791	\$ 859,652	\$ 343,861	\$ 1,719,303
4310	Carrollton	\$ 375,152	\$ 625,254	\$ 250,101	\$ 1,250,507
4320	Field Crews	\$ 310,579	\$ 517,632	\$ 207,053	\$ 1,035,263
4330	Welding & Fabrication	\$ 372,242	\$ 620,403	\$ 248,161	\$ 1,240,805
4340	Diesel/Emer Pwr Maint- Tech Svc	\$ 67,883	\$ 113,139	\$ 45,255	\$ 226,277
<b><u>Total Facility Maintenance</u></b>		\$ 4,387,885	\$ 7,079,456	\$ 2,691,571	\$ 14,158,912
<b><u>Networks</u></b>					
6000	Chief of Networks	\$ 281,544	\$ 281,544	\$ 140,772	\$ 703,861
6001	Zone One	\$ 1,474,566	\$ 1,474,566	\$ 737,283	\$ 3,686,415
6002	Zone Two	\$ 991,245	\$ 991,245	\$ 495,622	\$ 2,478,112
6003	Zone Three	\$ 1,149,118	\$ 1,149,118	\$ 574,559	\$ 2,872,796
6004	Zone Four	\$ 1,140,299	\$ 1,140,299	\$ 570,149	\$ 2,850,747
6005	Zone Five	\$ 1,222,204	\$ 1,222,204	\$ 611,102	\$ 3,055,510
6006	Zone Six	\$ 1,017,628	\$ 1,017,628	\$ 508,814	\$ 2,544,069
6007	Zone Seven	\$ 1,413,731	\$ 1,413,731	\$ 706,866	\$ 3,534,328
6010	Field Service Center	\$ 493,200	\$ 493,200	\$ 246,600	\$ 1,233,001
6430	Leak Detections	\$ 400,000	\$ 400,000	\$ 200,000	\$ 1,000,000
6500	Network's Technical Services	\$ 951,441	\$ 951,441	\$ 475,720	\$ 2,378,602
6600	OPSB	\$ -	\$ -	\$ -	\$ -
6611	Rigid Paving	\$ 350,000	\$ 350,000	\$ -	\$ 700,000
6612	Asphalt Paving	\$ 125,000	\$ 125,000	\$ -	\$ 250,000
6620	Non-FEMA Water Paving & Point Repair	\$ 11,640,000	\$ -	\$ -	\$ 11,640,000
6621	Non-FEMA Sewer Paving & Point Repair	\$ -	\$ 10,570,000	\$ -	\$ 10,570,000
<b><u>Total Networks</u></b>		\$ 22,649,976	\$ 21,579,976	\$ 5,267,488	\$ 49,497,441

**Sewerage and Water Board of New Orleans**  
**2019**  
**Operating and Maintenance Expense Detail**  
**by Department and System**

Code	Department	Water	Sewerage	Drainage	Total
<b><u>Plumbing</u></b>					
8000	Plumbing	\$ 374,756	\$ 374,756	- \$	749,511
8010	Cross Connection Control	\$ 18,722	\$ 18,722	- \$	37,443
8100	House Connections	\$ 75,754	\$ 75,754	- \$	151,507
8200	Field/Account Review Unit	\$ 96,757	\$ 96,757	- \$	193,514
<b><u>Total Plumbing</u></b>		<b>\$ 565,988</b>	<b>\$ 565,988</b>	<b>- \$</b>	<b>1,131,975</b>
<b>Total General Superintendent/Operations</b>					
		\$ 51,431,382	\$ 52,897,371	\$ 41,857,894	\$ 146,186,647
<b>VIII. Chief Financial Officer</b>					
<b><u>Chief Financial Officer</u></b>					
0014	Cbief Financial Officer	\$ 205,112	\$ 341,854	\$ 136,741	\$ 683,707
0016	Office of Chief Investment Officer	\$ 24,682	\$ 41,137	\$ 16,455	\$ 82,273
0937	Professional Memberships and Dues	\$ 34,500	\$ 57,500	\$ 23,000	\$ 115,000
0981	Bond Cost of Issuance	- \$	- \$	- \$	-
0984	New Strategic Initiatives	\$ 417,694	\$ 696,156	\$ 278,462	\$ 1,392,312
9450	Compensation Changes	\$ 450,000	\$ 750,000	\$ 300,000	\$ 1,500,000
		<b>\$ 1,131,988</b>	<b>\$ 1,886,646</b>	<b>\$ 754,658</b>	<b>\$ 3,773,292</b>
0060	Planning & Budget	\$ 324,454	\$ 324,454	\$ 162,227	\$ 811,136
<b><u>Total Planning &amp; Budget</u></b>		<b>\$ 324,454</b>	<b>\$ 324,454</b>	<b>\$ 162,227</b>	<b>\$ 811,136</b>
<b><u>Finance</u></b>					
0083	Inventory Control	\$ 72,309	\$ 72,309	\$ 36,154	\$ 180,772
0300	Finance Administration	\$ 307,861	\$ 307,861	\$ 153,931	\$ 769,653
0320	Payroll	\$ 236,838	\$ 236,838	\$ 118,419	\$ 592,095
0340	Customer Accounting	\$ 79,491	\$ 79,491	\$ 39,746	\$ 198,728
0350	Accounting	\$ 666,121	\$ 666,121	\$ 333,061	\$ 1,665,303
0910	Pension Related Expense	\$ 28,000	\$ 28,000	\$ 14,000	\$ 70,000
<b><u>Total Finance</u></b>		<b>\$ 1,390,620</b>	<b>\$ 1,390,620</b>	<b>\$ 695,310</b>	<b>\$ 3,476,551</b>

**Sewerage and Water Board of New Orleans**  
**2019**  
**Operating and Maintenance Expense Detail**  
**by Department and System**

Code	Department	Water	Sewerage	Drainage	Total
<b><u>Information Systems</u></b>					
0405	Information Systems	\$ 31,420	\$ 62,840	\$ 31,420	\$ 125,680
0450	Computer Center	\$ 2,474,054	\$ 4,948,109	\$ 2,474,054	\$ 9,896,217
0451	Computer Center Scada Drainage	\$ -	\$ -	\$ -	\$ -
0460	Records and Data Management	\$ 375	\$ 750	\$ 375	\$ 1,500
<b><u>Total Information Systems</u></b>		\$ 2,505,849	\$ 5,011,699	\$ 2,505,849	\$ 10,023,397
<b><u>Revenue</u></b>					
0500	Revenue & Customer Service Admin.	\$ 357,195	\$ 357,195	\$ -	\$ 714,389
0501	Customer Relations	\$ 48,701	\$ 48,701	\$ -	\$ 97,401
0902	Water Service Assistance Program	\$ 162,500	\$ 162,500	\$ -	\$ 325,000
0502	Revenue Administration - Mailroom	\$ 479,703	\$ 479,703	\$ -	\$ 959,405
0503	Customer Accounts Review	\$ 125,309	\$ 125,309	\$ -	\$ 250,618
<b><u>Total Revenue</u></b>		\$ 1,173,407	\$ 1,173,407	\$ -	\$ 2,346,813
<b><u>Billing &amp; Accounts</u></b>					
0506	Sanitation	\$ 140,505	\$ 140,505	\$ -	\$ 281,010
0510	Billings	\$ 63,030	\$ 63,030	\$ -	\$ 126,059
0511	Billing Review & Commercial Accts	\$ 318,492	\$ 318,492	\$ -	\$ 636,983
0512	Bill Adjustments	\$ 510,360	\$ 510,360	\$ -	\$ 1,020,720
0519	Credits & Collections	\$ 252,669	\$ 252,669	\$ -	\$ 505,338
<b><u>Total Billing &amp; Accounts</u></b>		\$ 1,285,055	\$ 1,285,055	\$ -	\$ 2,570,110
<b><u>Customer Service</u></b>					
0520	Cashier	\$ 433,004	\$ 433,004	\$ -	\$ 866,007
0530	Customer Service Administration	\$ 99,530	\$ 99,530	\$ -	\$ 199,060
0531	Customer Service -Walk Ins	\$ 478,678	\$ 478,678	\$ -	\$ 957,356
0532	Customer Service - Westbank Office	\$ 39,850	\$ 39,850	\$ -	\$ 79,700
0533	Customer Service Telephone	\$ 505,151	\$ 505,151	\$ -	\$ 1,010,302
0534	Customer Service-Mail Resolving	\$ 235,843	\$ 235,843	\$ -	\$ 471,685
0535	Emergency Telephone Center	\$ 131,717	\$ 131,717	\$ 65,859	\$ 329,293
0536	Service Request Contract Center	\$ 61,061	\$ 61,061	\$ 30,531	\$ 152,653
<b><u>Total Customer Service</u></b>		\$ 1,984,833	\$ 1,984,833	\$ 96,389	\$ 4,066,056

**Sewerage and Water Board of New Orleans**  
**2019**  
**Operating and Maintenance Expense Detail**  
**by Department and System**

Code	Department	Water	Sewerage	Drainage	Total
<b><u>Meter Service</u></b>					
0540	Meter Reading & Investigations	\$ 2,619,452	\$ 2,619,452	- \$	5,238,903
0541	Customer Service Satellite New Orleans East	\$ -	\$ -	- \$	-
	<b><u>Total Meter Service</u></b>	<b>\$ 2,619,452</b>	<b>\$ 2,619,452</b>	<b>- \$</b>	<b>5,238,903</b>
<b><u>Project Delivery Unit</u></b>					
0065	Project Delivery Unit	\$ 898,742	\$ 1,497,904	\$ 599,161	2,995,807
		<b>\$ 898,742</b>	<b>\$ 1,497,904</b>	<b>\$ 599,161</b>	<b>2,995,807</b>
	<b><u>Total Chief Financial Officer</u></b>	<b>\$ 13,314,400</b>	<b>\$ 17,174,069</b>	<b>\$ 4,813,596</b>	<b>35,302,065</b>
IX	<b>Deputy General Superintendent/Construction</b>				
0015	Construction	\$ 514,449	\$ 857,416	\$ 342,966	1,714,831
	<b><u>Total Construction</u></b>	<b>\$ 514,449</b>	<b>\$ 857,416</b>	<b>\$ 342,966</b>	<b>1,714,831</b>
0070	Environmental Compliance	\$ 781,443	\$ 1,953,608	\$ 1,172,165	3,907,215
	<b><u>Total Environmental Compliance</u></b>	<b>\$ 781,443</b>	<b>\$ 1,953,608</b>	<b>\$ 1,172,165</b>	<b>3,907,215</b>
7000	Chief of Engineering	\$ 53,682	\$ 89,470	\$ 35,788	178,940
7010	Scada / Hydraulic Engineering	\$ 2,310	\$ 3,850	\$ 1,540	7,700
7100	Mechanical Engineering	\$ 291,818	\$ 486,364	\$ 194,545	972,727
7200	Electrical Engineering	\$ 201,771	\$ 336,286	\$ 134,514	672,571
7210	Cathodic Protection	\$ 6,566	\$ 10,943	\$ 4,377	21,886
7300	Construction & Inspection	\$ 194,865	\$ 324,775	\$ 129,910	649,550
7310	Engineering Field Inspection	\$ 233,010	\$ 388,351	\$ 155,340	776,701
7400	Network Engineering	\$ 272,215	\$ 453,691	\$ 181,476	907,382
7500	Civil Engineering	\$ 159,973	\$ 266,622	\$ 106,649	533,244
7800	Drainage Engineering	\$ -	\$ -	\$ 262,406	262,406
	<b><u>Total Engineering</u></b>	<b>\$ 1,416,210</b>	<b>\$ 2,360,351</b>	<b>\$ 1,206,546</b>	<b>4,983,107</b>
	<b><u>Total Deputy General Superintendent/Construction</u></b>	<b>\$ 2,712,103</b>	<b>\$ 5,171,374</b>	<b>\$ 2,721,677</b>	<b>10,605,153</b>

**Sewerage and Water Board of New Orleans**  
**2019**  
**Operating and Maintenance Expense Detail**  
**by Department and System**

Code	Department	Water	Sewerage	Drainage	Total
X	<b>Logistics</b>	\$ 6,565,343	\$ 6,627,298	\$ 3,875,605	\$ 17,068,246
<b><u>EDBP</u></b>					
0040	Economically Disadvantaged Business Prog.	\$ 245,206	\$ 245,206	\$ 122,603	\$ 613,015
	<b><u>Total EDBP</u></b>	<b>\$ 245,206</b>	<b>\$ 245,206</b>	<b>\$ 122,603</b>	<b>\$ 613,015</b>
<b><u>Logistics</u></b>					
0600	Logistics	\$ 183,762	\$ 183,762	\$ 91,881	\$ 459,405
	<b><u>Logistics</u></b>	<b>\$ 183,762</b>	<b>\$ 183,762</b>	<b>\$ 91,881</b>	<b>\$ 459,405</b>
<b><u>Purchasing</u></b>					
0700	Purchasing	\$ 215,242	\$ 215,242	\$ 107,621	\$ 538,106
0710	Printing	\$ 73,891	\$ 73,891	\$ 36,945	\$ 184,727
	<b><u>Total Purchasing</u></b>	<b>\$ 289,133</b>	<b>\$ 289,133</b>	<b>\$ 144,567</b>	<b>\$ 722,833</b>
<b><u>Support Services</u></b>					
0800	Director of Support Services	\$ 61,956	\$ 123,912	\$ 123,912	\$ 309,779
	<b><u>Total Support Services</u></b>	<b>\$ 61,956</b>	<b>\$ 123,912</b>	<b>\$ 123,912</b>	<b>\$ 309,779</b>
<b><u>Department of Building &amp; Grounds</u></b>					
0801	Administration Building - St. Charles	\$ 376,154	\$ 376,154	\$ 188,077	\$ 940,386
0805	CDL Training Unit	\$ 112,079	\$ 112,079	\$ 56,039	\$ 280,197
0811	Building Maintenance	\$ 705,129	\$ 705,129	\$ 352,565	\$ 1,762,823
0815	Grounds Maintenance	\$ 810,957	\$ 810,957	\$ 405,478	\$ 2,027,392
0820	Canal Maintenance & Dredging	\$ -	\$ -	\$ 500,000	\$ 500,000
0830	Equipment Mts. Information Systems	\$ 263,592	\$ 263,592	\$ 131,796	\$ 658,981
0840	Central Yard Garage	\$ 1,877,170	\$ 1,877,170	\$ 938,585	\$ 4,692,926
0841	Satellite Garage	\$ 553,508	\$ 553,508	\$ 276,754	\$ 1,383,770
0845	Body Shop	\$ 530,242	\$ 530,242	\$ 265,121	\$ 1,325,604
0850	Warehouse and Grounds	\$ 516,454	\$ 516,454	\$ 258,227	\$ 1,291,135
0853	Bulk Materials	\$ 40,000	\$ 40,000	\$ 20,000	\$ 100,000
	<b><u>Total Building &amp; Grounds</u></b>	<b>\$ 5,785,286</b>	<b>\$ 5,785,286</b>	<b>\$ 3,392,643</b>	<b>\$ 14,963,214</b>
	<b><u>Total Logistics</u></b>	<b>\$ 6,565,343</b>	<b>\$ 6,627,298</b>	<b>\$ 3,875,605</b>	<b>\$ 17,068,246</b>

**Sewerage and Water Board of New Orleans**  
**2019**  
**Operating and Maintenance Expense Detail**  
**by Department and System**

Code	Department	Water	Sewerage	Drainage	Total
X1	<b><u>Overhead Allocation</u></b>				
0996	Water O/H CP#820	\$ (4,966,544) \$	- \$	- \$	(4,966,544)
0997	Drainage O/H CP#820	\$ - \$	- \$	(4,668,330) \$	(4,668,330)
0998	Sewerage O/H CP#820	\$ - \$	(4,753,714) \$	- \$	(4,753,714)
	<b><u>Total Overhead</u></b>	<b>\$ (4,966,544) \$</b>	<b>(4,753,714) \$</b>	<b>(4,668,330) \$</b>	<b>(14,388,588)</b>
	 <b>Board Employer's Pension Contribution</b>	 \$ (880,000) \$	 (640,000) \$	 (480,000) \$	 2,000,000
	 <b>Total Operating and Maintenance</b>	 <b>\$ 83,225,273 \$</b>	 <b>92,172,009 \$</b>	 <b>56,095,242 \$</b>	 <b>231,492,524</b>
	 <b>XII Other Operating Expenses</b>				
5001	Drainage Non-Cash Expense	\$ - \$	- \$	21,550,000 \$	21,550,000
5002	Water Non-Cash Expense	\$ 15,957,000 \$	- \$	- \$	15,957,000
5003	Sewerage Non-Cash Expense	\$ - \$	22,360,000 \$	- \$	22,360,000
	<b>Total Depreciation (Non-Cash)</b>	<b>\$ 15,957,000 \$</b>	<b>22,360,000 \$</b>	<b>21,550,000 \$</b>	<b>59,867,000</b>
9100	Pension Liability Adjustment	\$ 3,333,333 \$	3,333,333 \$	3,333,333 \$	10,000,000
	<b>Total Other Non-Cash Expenses</b>	<b>\$ 19,290,333 \$</b>	<b>25,693,333 \$</b>	<b>24,883,333 \$</b>	<b>69,867,000</b>
	 <b>Total 2018 Operating Expenses</b>	 <b>\$ 102,515,606 \$</b>	 <b>117,865,342 \$</b>	 <b>80,978,575 \$</b>	 <b>\$301,359,524</b>
					W/O Pen ADJ
					<b>\$303,359,524</b>

**Sewerage and Water Board of New Orleans Operating and Maintenance Budget**  
**Comparison 2017 Budget, 2018 Budget, 2019 Budget**

	(WATER)		
	A 2017 Budget	B 2018 Budget	C 2019 Water
	<hr/>		
<b>Operating Revenues:</b>			
1    Revenues from Charges	\$ 94,466,300	\$ 105,248,728	\$ 104,392,601
2    Other Operating Revenues	\$ 4,651,800	\$ 3,474,075	\$ 565,047
3    Adjustment for Uncollectible Accounts	\$ (2,104,975)	\$ (1,775,000)	
4    Total Operating Revenues	<hr/> \$ 99,118,100	<hr/> \$ 106,617,828	<hr/> \$ 103,182,648
<b>Operating Expenses:</b>			
5    Operating & Maintenance Expenses	\$ 74,437,130	\$ 87,470,785	\$ 83,225,273
6    Depreciation & Allowances Exp. (non- cash)	\$ 14,130,571	\$ 15,957,000	\$ 15,957,000
7    Other Operating Expense (non-cash)	\$ 7,000,000	\$ 3,333,333	\$ 3,333,333
8    Total Operating Expenses	<hr/> \$ 95,567,701	<hr/> \$ 106,761,118	<hr/> \$ 102,515,606
9    Net Operating Income	\$ 3,550,399	\$ (143,290)	\$ 667,042
<b>Non-Operating Revenues (Expenses):</b>			
10   Tax Revenues	\$ -	\$ -	\$ -
11   Interest Income	\$ 340,200	\$ 764,213	\$ -
12   Other Non-Operating Revenues	\$ 400,500	\$ 822,605	\$ 1,249,075
13   FEMA Expense Reimbursement	\$ 2,195,067	\$ 1,646,300	\$ 1,356,924
14   Total Non-Operating Revenues	<hr/> \$ 2,935,767	<hr/> \$ 3,233,118	<hr/> \$ 2,605,999
<b>Non-Operating Expenses:</b>			
15   Interest Expense - Series 2011 Bonds	\$ -	\$ -	\$ -
16   Interest Expense - Series 2014 Bonds	\$ -	\$ 5,160,000	\$ 4,900,000
17   Interest Expense - Series 2015 Bonds	\$ -	\$ 4,940,550	\$ 4,919,550
18   Go Zone Interest Expense	\$ -	\$ 204,610	\$ -
19   Capitalized Interest	\$ -	\$ (10,100,550)	\$ (9,819,550)
20   Total Non-Operating Expenses	<hr/> \$ -	<hr/> \$ 204,610	<hr/> \$ -
21   Net Income	\$ 6,486,166	\$ 2,885,218	\$ 3,273,041
			<hr/> \$ -

**Sewerage and Water Board of New Orleans 2019 Operating Budget**

**Water System Operating Revenues**

Account	Description	A	B	C
		2017 Budget	2018 Budget	2019 Budget
<b>Water Sales</b>				
1 4001	Residential Sales	\$ 47,659,879	\$ 53,099,800	\$53,002,900
2 4004	Residential Multi-Family Sales	\$ 4,846,336	\$ 5,399,499	\$5,119,800
3 4007	Commercial Sales	\$ 39,432,475	\$ 43,933,316	\$44,475,500
4 4010	Industrial Sales	\$ 1,234,019	\$ 1,374,871	\$276,300
5 4028	Sewer Allowance	\$ 2,357	\$ 2,626	\$1,994
6 4012	Delinquent Fee - Water	\$ 1,291,234	\$ 1,438,616	\$1,516,107
		\$ 94,466,300	\$ 105,248,728	\$ 104,392,601
7	Adjustment for Uncollectible Accounts	\$ -	\$ (2,104,975)	\$ (1,775,000)
		\$ -	\$ (2,104,975)	\$ (1,775,000)
<b>Revenue Sharing</b>				
8 4019	State Revenue Sharing	\$ -	\$ -	\$ 193,327
9	Total Revenue Sharing	\$ -	\$ -	\$ 193,327
<b>Plumbing Inspection and License Fees</b>				
10 4022	Plumbing Inspection Fees	\$ 290,679	\$ 299,729	\$ 299,544
11 4025	Plumbing License Fees	\$ 9,021	\$ 19,265	\$ 19,143
12	Total Plumbing Fees	\$ 299,700	\$ 318,994	\$ 318,687
<b>Miscellaneous Revenues</b>				
13	Other Revenue	\$ 4,155,100	\$ 3,155,081	\$53,033
14	Interest from Bond Reserve Fund	\$ 197,000	\$ -	\$ -
15	Total Miscellaneous Revenues	\$ 4,352,100	\$ 3,155,081	\$ 53,033
16	Total Water Other Operating Revenues	\$ 4,651,800	\$ 3,474,075	\$ 565,047
17	<b>Total Water System Operating Revenues</b>	<b>\$ 99,118,100</b>	<b>\$ 106,617,828</b>	<b>\$ 103,182,648</b>

**Sewerage and Water Board of New Orleans 2019 Operating Budget**  
**Water System Non-Operating Revenues**

Account	Description	A	B	C
		2017 Budget	2018 Budget	2019 Budget
<b>Interest Income</b>				
1    7001	Interest Interest	\$ 340,200	\$ -	\$ -
2    7005	Excess Reser. Fund Interest	\$ -	\$ 63,143	\$ -
2    7009	Interest WRB	\$ -	\$ 565,258	\$ -
3    7010	Restricted Int. WRB	\$ -	\$ 7,239	\$ -
4    7011	Interest Income LGIP	\$ -	\$ 21,731	\$ -
5    7015	Interest Income Bond Premium	\$ -	\$ -	\$ -
6    7041	Interest Customer Deposits LGIP	\$ -	\$ 27,324	\$ -
7    7047	Interest Income Customer DP MM	\$ -	\$ 69,805	\$ -
8    7050	Interest Income Health Reserve	\$ -	\$ 9,712	\$ -
9    7052	Interest Income Water Sys MM	\$ -	\$ -	\$ -
10	Total Interest Income	\$ 340,200	\$ 764,213	\$ -
<b>Other Income</b>				
11    7101	NSF Fees	\$ -	\$ 65,127	\$ 45,210
12    4019	Non-Operating Revenues	\$ 400,500	\$ 143,774	\$ -
13    7105	Reconocet/Reset Fees	\$ -	\$ 261,645	\$ 95,979
14    7205	Rental Income/Property	\$ -	\$ 53,601	\$ 61,697
15    7501	Gain/Loss	\$ -	\$ -	\$ -
16    7506	Damage/NE	\$ -	\$ 13,311	\$ 68,838
17    7509	Delinquent Account Charge	\$ -	\$ -	\$ 140
18    7514	Sales of Plans & Specs	\$ -	\$ -	\$ -
19    7521	Reimb Printing/Copies Charges	\$ -	\$ 2,270	\$ 6,746
20    7525	Transfer from Revolving Fund	\$ -	\$ 23,818	\$ -
21    7527	Admin Fees/FEMA	\$ -	\$ 25,286	\$ -
22    7528	State Vend Comp Sales Tax	\$ -	\$ -	\$ 873,786
23    7531	State Vend Comp Sales Tax	\$ -	\$ -	\$ -
24    7534	Manage Competition RFP Fee	\$ -	\$ -	\$ -
25    7537	Vendor Compensation Sales Tax	\$ -	\$ 30,417	\$ 6,924
26    7539	Retiree Drug Subsidy	\$ -	\$ 122,126	\$ 2,141
27    7550	S&WB Logo	\$ -	\$ 3,838	\$ 218
28    7565	Legal Settlement	\$ -	\$ 5,211	\$ 1,511
29    7590	Citation Administration Fees	\$ -	\$ 17,395	\$ 3,637
30    7592	Vehicle Usage	\$ -	\$ 26,578	\$ 10,812
31    7594	O & M Contrib. from Fema - Point Repairs	\$ -	\$ -	\$ -
32    7995	Life Insurance Employees	\$ -	\$ -	\$ 12,578
33    7997	Travel Reimbursement	\$ -	\$ 499	\$ 1,747
34    7999	Blue Cross Reimb/Transfer	\$ -	\$ 27,710	\$ 57,112
35	Total Other Income	\$ 400,500	\$ 822,605	\$ 1,249,075
<b>Reimbursements</b>				
36    7585	FEMA Expen. Reimb./Misc Revenue Other	\$ -	\$ 1,646,300	\$ 1,356,924
		\$ -	\$ 1,646,300	\$ 1,356,924
37	Total Water Non-Operating Revenues	\$ 740,700	\$ 3,233,119	\$ 2,605,999

**Sewerage and Water Board of New Orleans 2019 Operating Budget**  
**Comparison 2017 Budget, 2018 Budget, 2019 Budget**  
**(SEWER)**

	2017 Budget	2018 Budget	2019 Sewer
<b>Operating Revenues:</b>			
1 Revenues from Charges	\$ 113,793,300	\$ 129,335,888	\$ 127,765,847
2 Other Operating Revenues	\$ 923,400	\$ 923,402	\$ 526,988
3 Adjustment for Uncollectible Accounts	\$ (2,586,718)	\$ (2,172,000)	
4 Total Operating Revenues	<u>\$ 114,716,700</u>	<u>\$ 127,672,572</u>	<u>\$ 126,120,835</u>
<b>Operating Expenses:</b>			
5 Operating & Maintenance Expenses	\$ 77,999,266	\$ 93,858,640	\$ 92,172,009
6 Depreciation & Allowances Exp. (non- cash)	\$ 25,586,523	\$ 22,360,000	\$ 22,360,000
7 Other Operating Expense (non-cash)	\$ 7,000,000	\$ 3,333,333	\$ 3,333,333
8 Total Operating Expenses	<u>\$ 110,585,789</u>	<u>\$ 119,551,973</u>	<u>\$ 117,865,342</u>
9 Net Operating Income	<u>\$ 4,130,911</u>	<u>\$ 8,120,599</u>	<u>\$ 8,255,493</u>
<b>Non-Operating Revenues (Expenses):</b>			
10 Tax Revenues	\$ -	\$ -	\$ -
11 Interest Income	\$ 644,000	\$ 466,420	\$ -
12 Other Non-Operating Revenues	\$ 462,100	\$ 921,843	\$ 512,545
13 FEMA Expense Reimbursement	\$ 2,195,067	\$ 1,646,300	\$ 2,261,541
14 Total Non-Operating Revenues	<u>\$ 3,301,167</u>	<u>\$ 3,034,564</u>	<u>\$ 2,774,086</u>
15 Non-Operating Expenses:			
16 Interest Expense - Series 2011 Bonds	\$ -	\$ 65,607	\$ 61,513
17 Interest Expense - Series 2014 Bonds	\$ 6,339,825	\$ 5,717,450	\$ 5,142,450
18 Interest Expense - Series 2015 Bonds	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000
19 LADEQ Loan	\$ 69,663	\$ -	\$ -
20 Go Zone Interest Expense	\$ 1,993,578	\$ -	\$ -
21 Capitalized Interest	\$ (11,339,825)	\$ (10,717,450)	\$ (10,203,963)
22 Total Non-Operating Expenses	<u>\$ 2,063,241</u>	<u>\$ 65,607</u>	<u>\$ -</u>
23 Net Income	<u><u>\$ 5,368,837</u></u>	<u><u>\$ 11,089,556</u></u>	<u><u>\$ 11,029,579</u></u>

**Sewerage and Water Board of New Orleans Operating and Maintenance Budget**  
**2019 Sewer System Operating Revenues**

Account	Description	2017 Budget	2018 Budget	2019 Budget
<b>Sewerage Sales</b>				
1      4002	Residential Sales	\$ 63,100,247	\$ 71,718,866	\$ 70,220,900
2      4005	Residential Multi-Family Sales	\$ 5,431,227	\$ 6,173,057	\$ 6,059,300
3      4008	Commercial Sales	\$ 42,994,285	\$ 48,866,708	\$ 49,253,900
4      4011	Industrial Sales	\$ 511,371	\$ 581,217	\$ 704,200
5      4028	Sewer Allowance	\$ 2,629	\$ 2,988	\$ 1,919
6      4132	Excess Strength Charge	\$ 733,211	\$ 833,357	\$ -
7      4013	Delinquent Fee Sewer	\$ 1,020,331	\$ 1,159,694	\$ 1,525,628
8	Total Sewer	<u>\$ 113,793,300</u>	<u>\$ 129,335,888</u>	<u>\$ 127,765,847</u>
9	Adjustment for Uncollectible Accounts	\$ -	\$ (2,586,718)	\$ (2,172,000)
	Total	<u>\$ -</u>	<u>\$ (2,586,718)</u>	<u>\$ (2,172,000)</u>
<b>Revenue Sharing</b>				
10	State Revenue Sharing	\$ -	\$ -	\$ 241,116
11	Total State Revenue Sharing Fees	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 241,116</u>
<b>Plumbing Inspection and License Fees</b>				
12      4022	Plumbing Inspection Fees	\$ 309,795	\$ 326,081	\$ 271,114
13      4025	Plumbing License Fees	\$ 16,305	\$ 13,505	\$ 14,758
14	Total Plumbing Fees	<u>\$ 326,100</u>	<u>\$ 339,586</u>	<u>\$ 285,872</u>
<b>Other Revenues</b>				
15	Other Revenues	\$ 597,300	\$ 597,321	\$ -
16	Total Other Revenues	<u>\$ 597,300</u>	<u>\$ 597,321</u>	<u>\$ 526,988</u>
17	Total Sewerage Other Operating Revs.	\$ 923,400	\$ 923,402	\$ 526,988
18	Total Sewerage Operating Revenues	<u>\$ 114,716,700</u>	<u>\$ 127,672,572</u>	<u>\$ 126,120,835</u>
		\$ 127,672,572	\$ -	\$ -

**Sewerage and Water Board of New Orleans 2019 Operating Budget**  
**Sewer System Non-Operating Revenues**

		Account Description	2017 Budget	2018 Budget	2019 Budget
		<b>Interest Income</b>			
1	7001	Interest Income	\$ 644,000	\$ 242	\$ -
2	7005	Excess Reserve Fund Interest	\$ -	\$ 95,617	\$ -
3	7011	Interest Income LGIP	\$ -	\$ 479	\$ -
4	7015	Interest Income Bond Premium	\$ -	\$ -	\$ -
5	7017	Interest SSRB New	\$ -	\$ 188,968	\$ -
6	7019	Restricted Int SSRB	\$ -	\$ 21,334	\$ -
7	7023	Restricted Int DEQ	\$ -	\$ 1,792	\$ -
8	7048	Interest Income Sewer Sys MM	\$ -	\$ 150,224	\$ -
9	7050	Interest Income Health Reserve	\$ -	\$ 7,764	\$ -
10		Total Interest Income	\$ 644,000	\$ 466,420	\$ -
		<b>Other Income</b>			
11	7101	NSF Fees	\$ -	\$ -	\$ -
12	4019	Non-Operating Revenues	\$ 462,100	\$ 179,314	\$ -
13	7105	Reconnect/Reset Fees	\$ -	\$ 261,645	\$ -
14	7205	Rental Income Property	\$ -	\$ 8,302	\$ -
15	7506	Reimbursement Damage/Networks	\$ -	\$ -	\$ -
16	7525	Transfer from Revolving Fund	\$ -	\$ -	\$ -
17	7527	Administrative Fees	\$ -	\$ 5,463	\$ -
18	7539	Retiree Drug Subsidy	\$ -	\$ 122,126	\$ -
19	7545	Waste Disposal Fees	\$ -	\$ 315,768	\$ 404,766
20	7546	Grease Trap Permit Fees	\$ -	\$ -	\$ 76,080
21	7590	Citation Admin Fees	\$ -	\$ 6,683	\$ 547
22	7592	Vehicle Usage	\$ -	\$ 22,543	\$ 15,743
23	7995	Life Insurance Employees	\$ -	\$ -	\$ 15,409
24		Total Other Income	\$ 462,100	\$ 921,843	\$ 512,545
				\$ 921,844	\$ 512,545
		<b>Reimbursements</b>			
25	7585	FEMA Expense Reimbursement	\$ 2,195,067	\$ 1,646,300	\$ 2,261,541
			\$ 2,195,067	\$ 1,646,300	\$ 2,261,541
26		Total Sewerage Non-Operating Revenues	\$ 3,301,167	\$ 3,034,563	\$ 2,774,086

**Sewerage and Water Board of New Orleans 2019 Operating Budget**  
**Comparison 2017 Budget, 2018 Budget, 2019 Budget**  
**(DRAINAGE)**

	2017 Budget	2018 Budget	2019 Drainage
<b>Operating Revenues:</b>			
1    Revenues from Charges	\$ -	\$ -	\$ -
2    Other Operating Revenues	\$ -	\$ -	\$ -
<b>3 Total Operating Revenues</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Operating Expenses:</b>			
4    Operating & Maintenance Expenses	\$ 40,384,187	\$ 36,624,050	\$ 56,095,242
5    Depreciation & Allowances Exp. (non-cash)	\$ 16,852,213	\$ 23,370,699	\$ 21,550,000
6    Other Operating Expense (non-cash)	\$ 3,666,666	\$ 7,000,000	\$ 3,333,333
<b>7 Total Operating Expenses</b>	<b>\$ 60,903,066</b>	<b>\$ 66,994,749</b>	<b>\$ 80,978,575</b>
<b>8 Net Operating Income</b>	<b>\$ (60,903,066)</b>	<b>\$ (66,994,749)</b>	<b>\$ (80,978,575)</b>
<b>Non-Operating Revenues (Expenses):</b>			
9    Tax Revenues	\$ 56,639,535	\$ 53,966,337	\$ 60,354,046
10   Interest Income	\$ 67,802	\$ 366,000	\$ -
11   Other Non-Operating Revenues	\$ 969,156	\$ 979,000	\$ 19,924
12   FEMA Expense Reimbursement	\$ -	\$ -	\$ 904,616
13   FEMA Force Accounts Reimbursement	\$ -	\$ -	\$ -
<b>14 Total Non-Operating Revenues</b>	<b>\$ 57,676,493</b>	<b>\$ 55,311,337</b>	<b>\$ 61,278,586</b>
<b>Non-Operating Expenses:</b>			
15   Interest Expense - Series 2011 Bonds	\$ -	\$ -	\$ -
16   Interest Expense - Series 2014 Bonds	\$ -	\$ 334,050	\$ 213,550
17   Interest Expense - Series 2015 Bonds	\$ -	\$ -	\$ -
18   Go Zone Interest Expense	\$ -	\$ 130,300	\$ -
19   Capitalized Interest	\$ -	\$ (334,050)	\$ (213,550)
<b>20 Total Non-Operating Expenses</b>	<b>\$ -</b>	<b>\$ 130,300</b>	<b>\$ -</b>
<b>21 Net Income</b>	<b>\$ (3,226,573)</b>	<b>\$ (11,813,712)</b>	<b>\$ (19,699,989)</b>

**Sewerage and Water Board of New Orleans Operating and Maintenance Budget**  
**2019 Drainage System Non-Operating Revenues**

			2017 Budget	2018 Budget	2019 Budget
<b>Account      Description</b>					
		<b>Ad Valorem Taxes</b>			
1	4130	9 Mill Tax	\$ 24,338,108	\$ 23,475,190	\$ 26,253,824
2	4310	3 Mill Tax	\$ 16,064,530	\$ 14,829,936	\$ 17,514,945
3	4320	6 Mill Tax	\$ 16,236,897	\$ 15,661,211	\$ 16,585,277
4		Total Ad Valorem Tax	<u>\$ 56,639,535</u>	<u>\$ 53,966,337</u>	<u>\$ 60,354,046</u>
		<b>Interest Income</b>			
5	7015	Interest Income Bond Premium	\$ -	\$ 366,000	\$ -
6	7020	Restricted Int SELA	\$ 7,635	\$ -	\$ -
7	7025	Interest Drainage O&M	\$ -	\$ -	\$ -
8	7029	Interest Drainage System 3 Mill	\$ 14,204	\$ -	\$ -
9	7033	Interest Drainage System 6 Mill	\$ 9,915	\$ -	\$ -
10	7037	Interest Drainage System 9 Mill	\$ 23,627	\$ -	\$ -
11	7045	Interest Income DOM MM	\$ 9,396	\$ -	\$ -
12	7050	Interest Income Health Reserve	\$ 3,025	\$ -	\$ -
13		Total Interest Income	<u>\$ 67,802</u>	<u>\$ 366,000</u>	<u>\$ -</u>
		<b>Other Income</b>			
14	7205	Rental Income/Property	\$ 3,109	\$ -	\$ 3,048
15	7401	Two Mill (3.65) Tax	\$ 2,386	\$ -	\$ 275
16	7501	Other Income	\$ -	\$ 979,000	\$ -
17	7504	Reimbursement DPS # 6 & 11	\$ 853,044	\$ -	\$ -
18	7525	Tran Revo	\$ -	\$ -	\$ -
19	7527	Administrative Fees	\$ 10,493	\$ -	\$ -
20	7539	Retiree Drug Subsidy	\$ 79,617	\$ -	\$ -
21	7545	Waste Disposal Fees	\$ -	\$ -	\$ -
22	7565	Legal Settlement	\$ -	\$ -	\$ -
23	7590	Citation Admin Fees	\$ 218	\$ -	\$ 273
24	7592	Vebicle Usage	\$ 20,288	\$ -	\$ 8,453
25	7995	Life Insurance Employere	\$ -	\$ -	\$ 7,875
26		Total Other Income	<u>\$ 969,155</u>	<u>\$ 979,000</u>	<u>\$ 19,924</u>
		<b>Reimbursements</b>			
27	7585	FEMA Expense Reimbursement	\$ -	\$ -	\$ 904,616
			<u>\$ -</u>	<u>\$ -</u>	<u>\$ 904,616</u>
28		Total Drainage Other Operating Revenues	<u>\$ 1,036,957</u>	<u>\$ 1,345,000</u>	<u>\$ 924,540</u>
29		Total Drainage Non-Operating Revenues	<u>\$ 57,676,492</u>	<u>\$ 55,311,337</u>	<u>\$ 61,278,586</u>

**COMPARISON OF 2018 & 2019 OPERATING BUDGETS**  
**EXPENSE BY CATEGORY**  
**(IN THOUSANDS)**

	2018	2019		<b>% Change</b>
	<b>Amended Budget</b>	<b>Recommended Budget</b>	<b>Change</b>	
Personal Services	\$ 100,056,157	\$ 103,012,562	\$ 2,956,405	2.95
Services and Utilities	\$ 65,175,993	\$ 65,327,722	\$ 151,729	0.23
Materials and Supplies	\$ 44,858,671	\$ 55,122,504	\$ 10,263,833	22.88
Special Current Charges	\$ 6,191,626	\$ 6,824,502	\$ 632,876	10.22
Furniture and Equipment	\$ 1,062,035	\$ 1,205,233	\$ 143,198	13.48
 <b>TOTALS</b>	 \$ 217,344,482	 \$ 231,492,523	 \$ 14,148,041	 6.51
Depreciation	\$ 59,867,000	\$ 59,867,000		
OPEB Liability	\$ 10,000,000	\$ 10,000,000		
Debt Service	\$ 38,501,157	\$ 38,501,157		
	<hr/> \$ 325,712,639	<hr/> \$ 339,860,680		